

## Equitable access to basic services: the case of Sabesp



December, 2008





- Sabesp is strongly committed to public policies and market standards for efficiency and profitability
- The new regulatory framework creates new challenges and opportunities
- Universal coverage of services and environmental solutions are Sabesp's top priorities





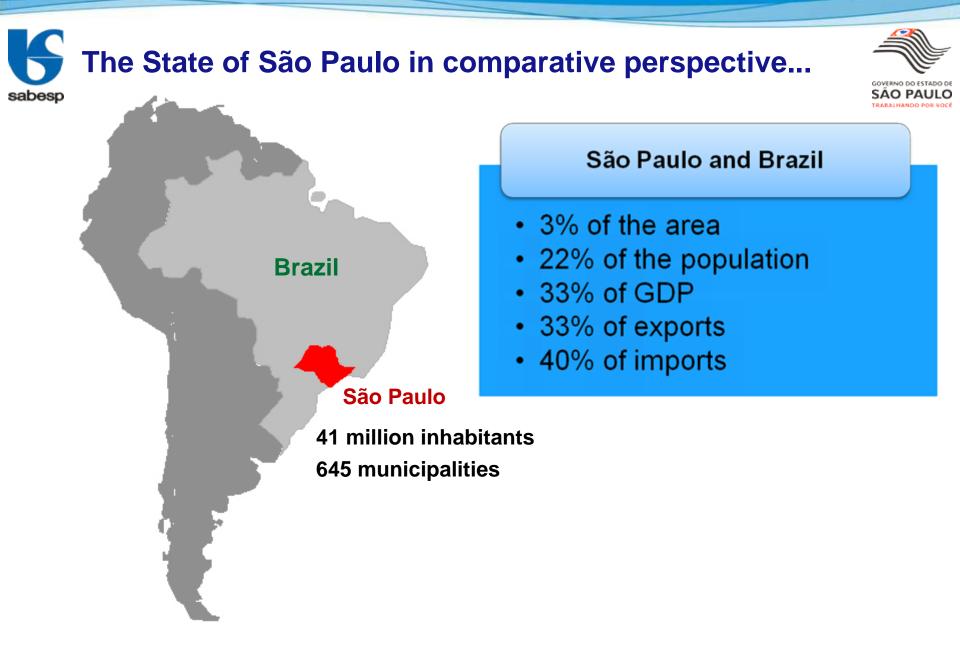
### ♦ Sabesp

- The new regulatory framework
- Challenges and opportunities



### 1. Sabesp





Source: IBGE, Seade and Banco Central de Brasil

Brazil and São Paulo in comparative perspective... GOVERNO DO ESTADO DE SÃO PAULO sabesp TRABALMANDO POR VOCÊ

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Indicators 2007/08	Brazil	São Paulo	Argentina	Chile	China	Índia	Rússia	USA
<b>Population</b> (million)	186	41	40	16	1,321	1,123	142	298
<b>Area</b> (thousand Km <sup>2</sup> )	8,514	248	2,780	757	9,596	3,287	17,075	9,629
<b>GDP</b> (US\$ - bi)	1,313	445	259	163	3,250	1,098	1,289	13,844
GDP per capita (US\$)	7,059	10,854	6,475	10,188	2,460	978	9,077	46,456
Inflation (%)	6,3	6,4	8,7	9,2	4,6	9,0	15,0	4,9

Source: IMF, Seade Foundation, IBGE

Sabesp overview



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#### **Basic Information**

- Foundation in 1973
- Employees: 16,800
- Serves the City of São Paulo and 366 out of 645 municipalities in the State
- Provides water to 23.1 million people and sewage services to 19.0 million people
- Also sells wholesale treated water to 6 municipalities (3.3 million people)

Main Operational Indicators (1)
Water Sewage

Connections (million)	6.8	5.2
Coverage (%)	100%	79%
Treatment (%)	100%	70%(²)
Volume Billed (m <sup>3</sup> million)	791.4	643.9
Network (km thousand)	62.5	40.9

(1) As of June 30, 2008

(2) Treated sewage as percentage of collected sewage

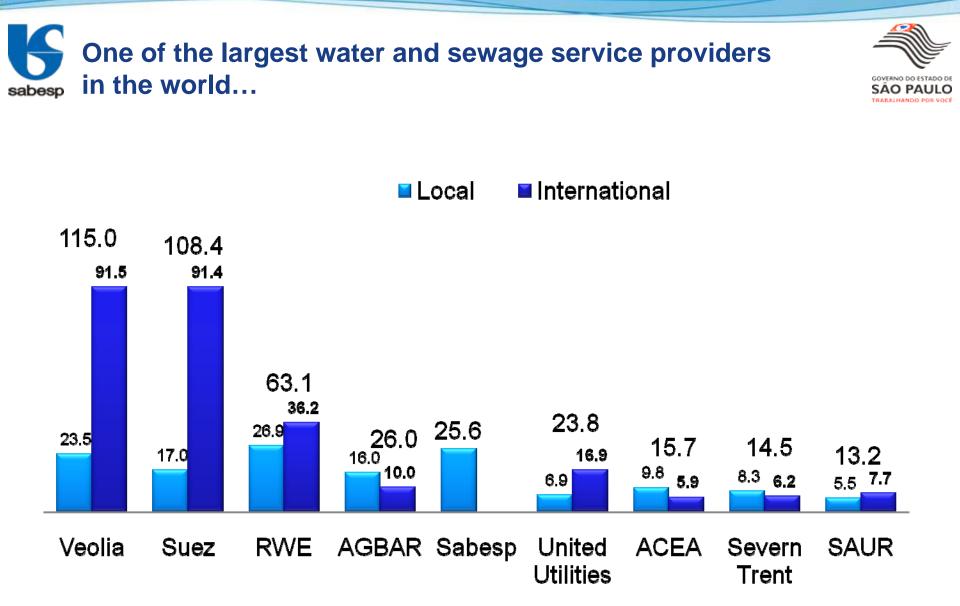
Covers 60% of State's urban population



# Sabesp: 26,2 million clients in the State of São Paulo... (60% of the urban population)



- ♦ Foundation: 1973
- ♦ Employees: 16.800
- ♦ Municipalities: 366
- ♦ Business units: 16



Source: Pinsent Masons – water Yearbook – 2006- 2007

(x) includes 3,1 million clients in municipalities currently served on a wholesale basis

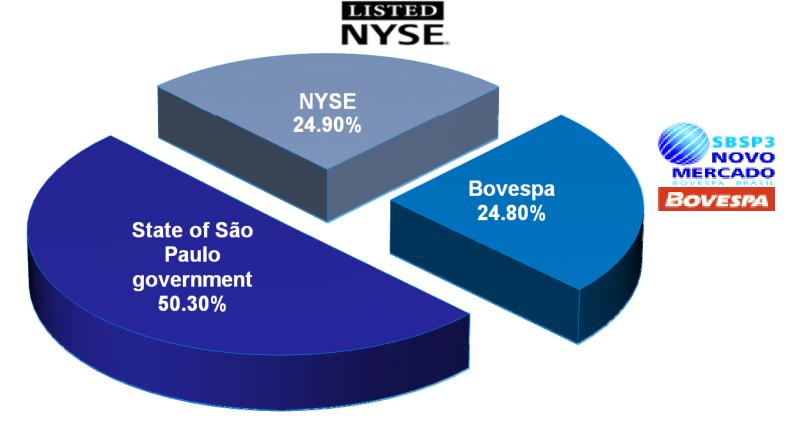
## **Strong corporate governance...**



Mixed capital company

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- Listed on the "Novo Mercado" and NYSE, leading to high corporate governance standards
- 100% common shares

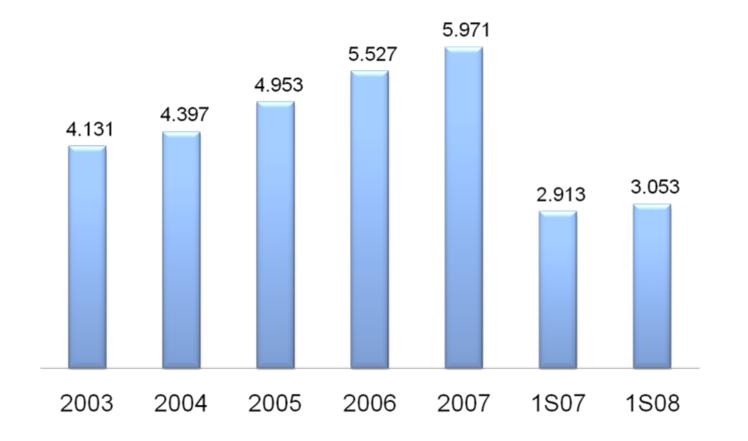


SBS





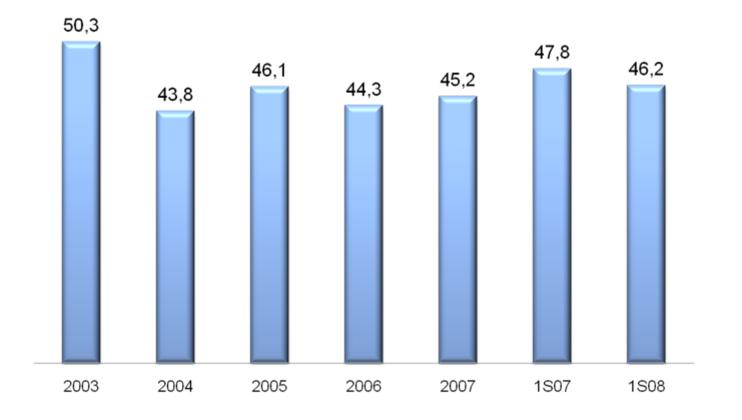
Net Revenue (R\$ million)







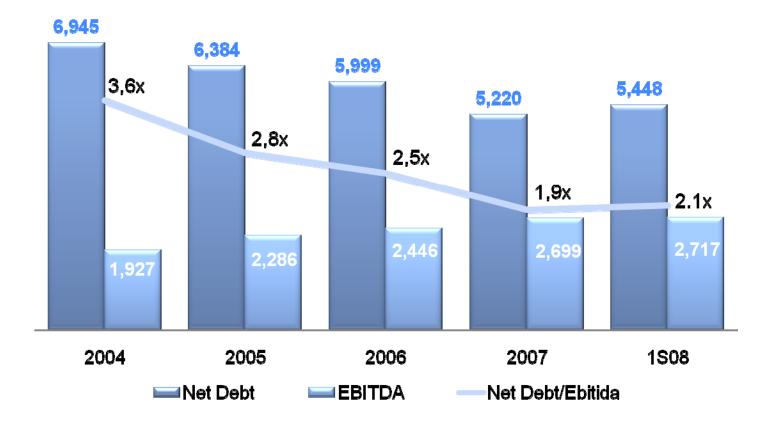
EBITDA Margin (%)







#### Net Debt vs. EBITDA\* (R\$ million)



\* In 1S08, EBITDA of the last twelve months



## **2.** The new regulatory framework







1970 - 2006		2007 – Sanitation Act and Arsesp Act
Concession contract		Programme contract
Self-regulation		Regulatory agency
Public funding		Market and public funding
Focus on engineering works		Focus on the client
Natural monopoly		Competitive environment
Water as a free resource		Scarcity of water resources





Joint ventures with domestic and foreign companies

- New business opportunities
  - Urban cleaning and waste management
  - Waste disposal
  - Energy
  - Urban runoff treatment and management





# Vision

### In 2018...

Being recognized as a company which universalized water and sewage services in the areas where it operates, in a sustainable and competitive way, with focus on clients and excellence in environmental solutions



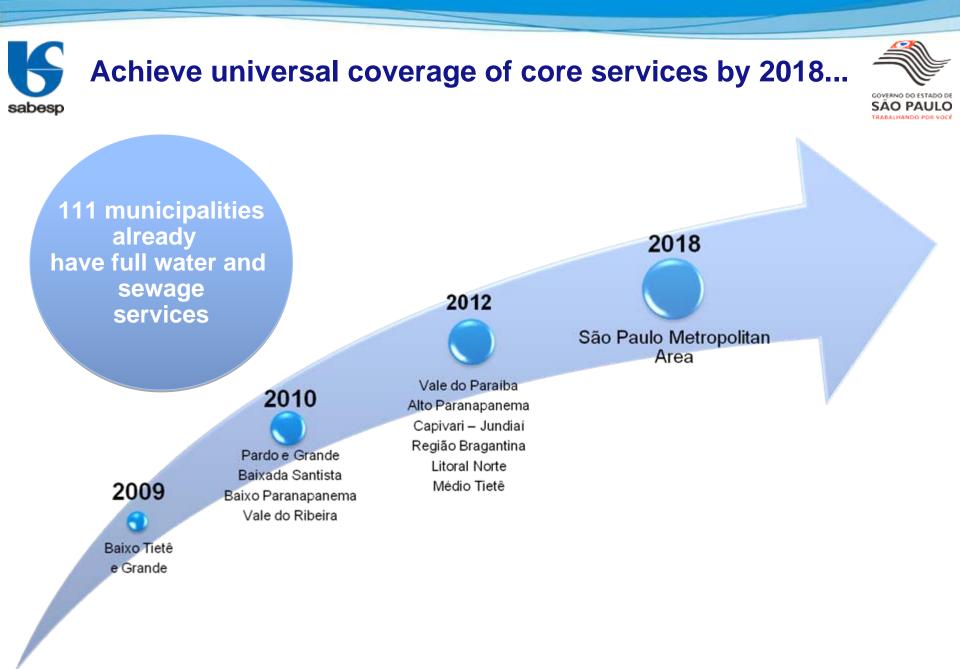
## 3. Challenges and opportunities







- Renewal of 156 concessions; commitment to renew the remaining 210 by 2010
- Pro-activity and partnership with clients and municipalities
- Launching of focused and efficient investment programs
- New products and services for environmental solutions
- Strengthening corporate governance



## Universal coverage will be achieved as a result of the implementation of structural programs...









Period	Phase	Sewage collection	Sewage treatment	Investment
1992-1998	1	70 -> 81%	24 -> 63%	US\$ 1,1 billion
2002-2008	2	81 -> 84%	63 -> 70%	US\$ 500 million
2009-2015	3	84 -> 88%	70 -> 79%	*

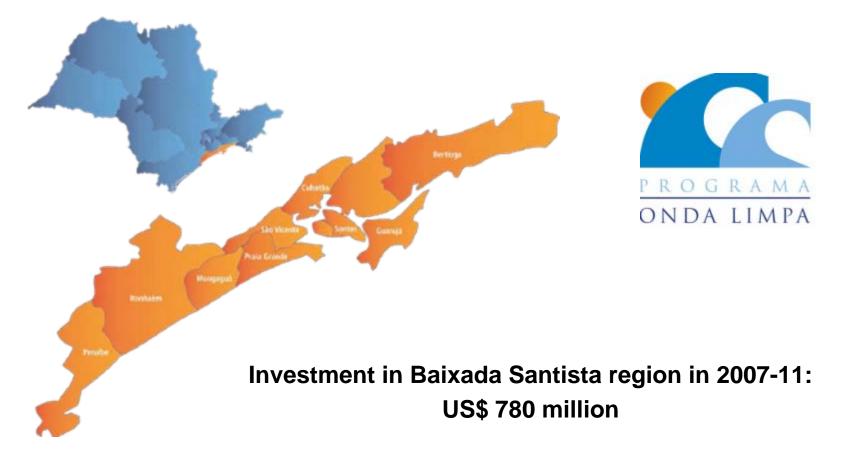




WWT Barueri Capacity: 9,5 m <sup>3</sup> /s	WWT Pq. Novo Mundo Capacity: 2,5 m <sup>3</sup> /s	WWT São Miguel Capacity: 1,5 m <sup>3</sup> /s	WWT ABC Capacity: 3,0 m <sup>3</sup> /s	WWT Suzano Capacity: 1,5 m <sup>3</sup> /s

### Onda Limpa (Clean Wave) program: one of the largests sanitation programs in Latin America...



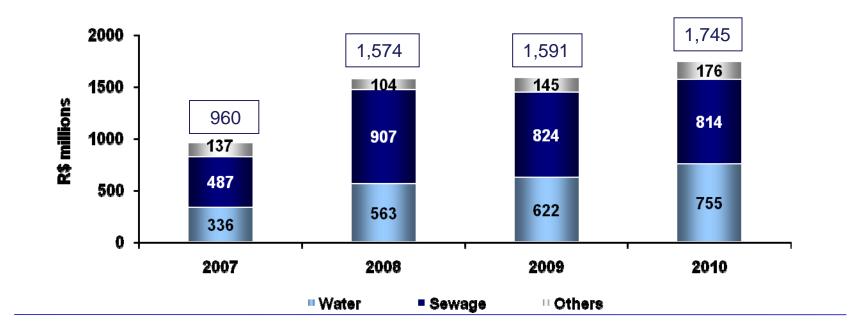


Increase in sewage collection: to 95% from 53%





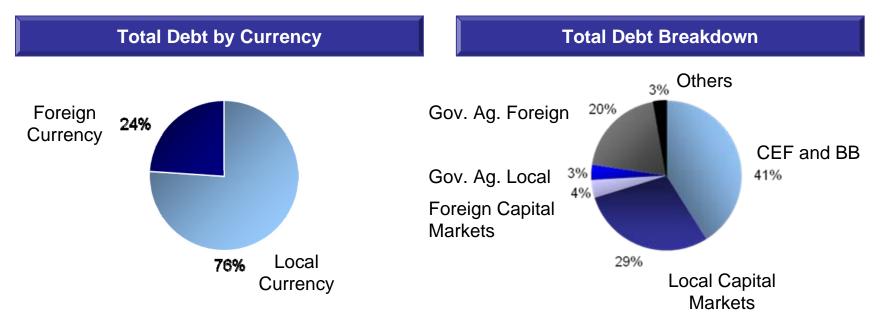
#### Total investment plan of R\$ 5.9 billion for 2007-10





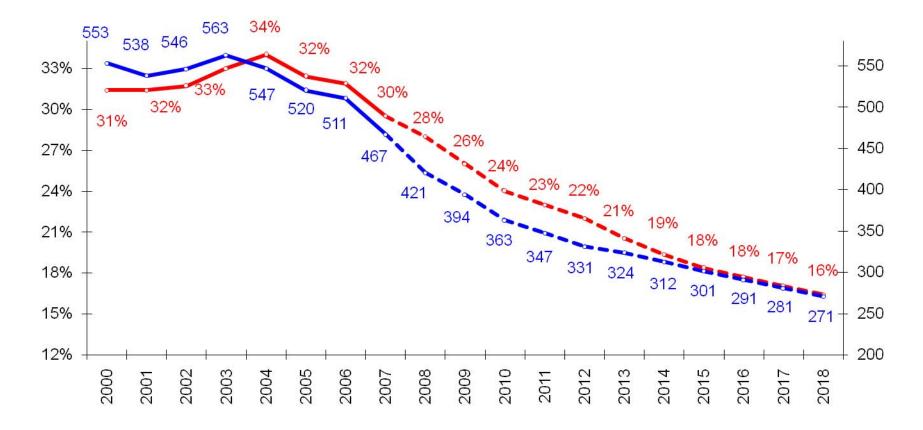


- Total debt's average life of 7.2 years
- Access to international and domestic capital markets and multilateral financing
- 83% of foreign currency debt is from multilateral financing





#### Water losses as "% of revenue" and "liters / connection x day"

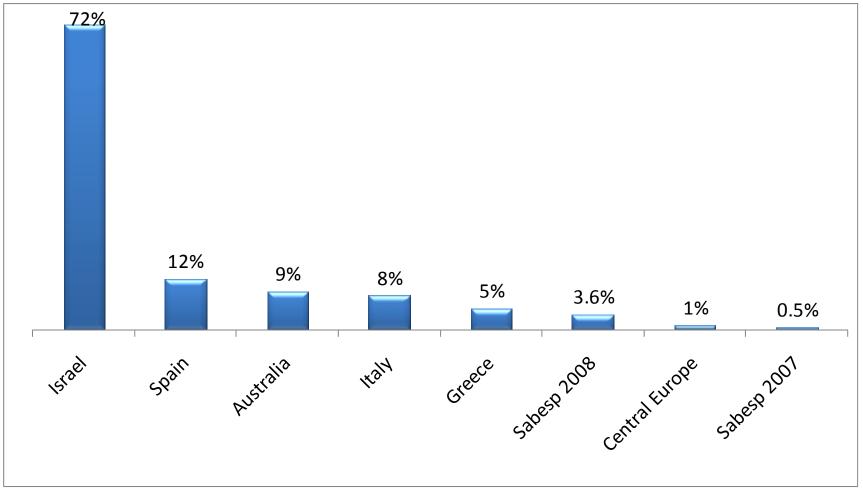


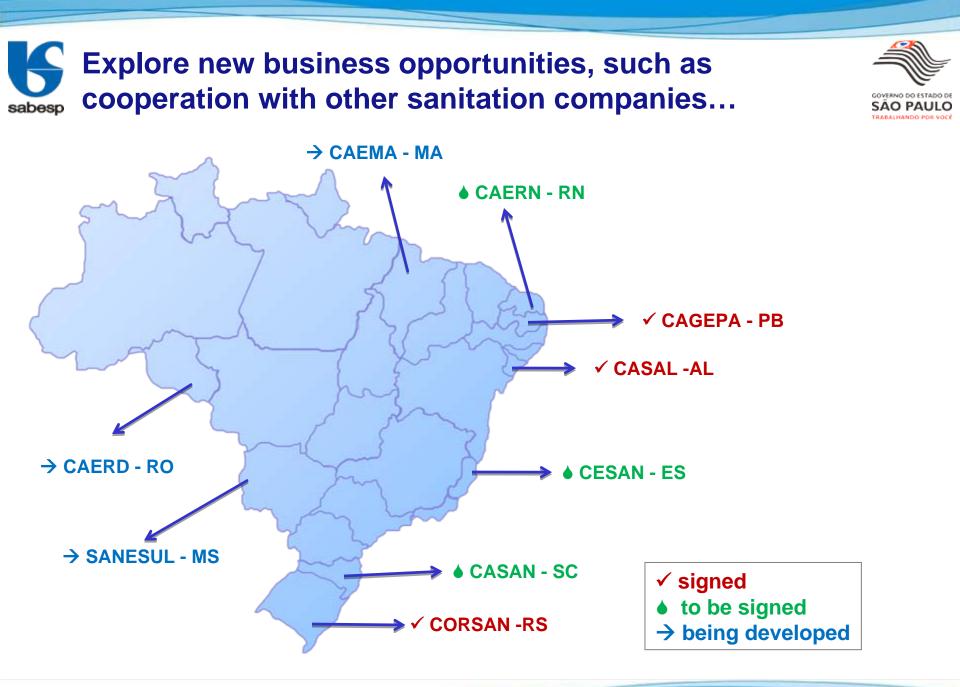
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# Explore new business opportunities, such as the sale of wastewater reuse...



#### Wastewater reuse / Treated wastewater





Explore new business opportunities, such as the partnership with OHL and ETEP to undertake the sewage treatment services in Mogi-Mirim...













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- The new regulatory framework creates new challenges and opportunities
- Universal coverage of services and environmental solutions are Sabesp's top priorities



## Thank you!

www.sabesp.com.br



Brazil Day 2008 New York October, 2008



### Annex



### **Financial Highlights**

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(In R\$ million)

	2003	2004	2005	2006	2007	1 <b>S0</b> 8
Net Revenues (R\$)	4.130,8	4.397,1	4.953,4	5.527,3	5.970,8	3.053,4
EBITDA (R\$)	2.076,5	1.927,0	2.285,6	2.446,0	2.698,9	1.410,4
EBITDA Margin (%)	50,3	43,8	46,1	44,3	45,2	46,2
Net Income (R\$)	833,3	513,1	865,6	778,9	1.048,7	663,7
Net Margin (%)	20,2	11,7	17,5	14,1	17,6	21,7
Total Assets (R\$)	16.590,1	16.783,8	17.431,1	17.999,9	18.663,4	18.702,1
Total Debt (R\$)	7.264,3	7.050,7	6.664,2	6.326,7	5.685,2	5.801,4
Short-term Debt (R\$)	997,0	1.496,8	759,0	852,5	742,1	1.131,9
Long-Term Debt (R\$)	6.267,3	5.553,8	5.905,2	5.474,2	4.943,1	4.669,5
Foreign Currency Debt (R\$)	3.012,7	2.680,9	1.575,9	1.472,2	1.242,3	1.391,2
Shareholders' Equity (R\$)	7.576,9	7.951,6	8.482,5	9.018,5	9.784,0	10.247,0
Total Debt/Total Cap. (%)	48,9	47,0	44,0	41,2	36,8	36,1
Investments (R\$)	594,0	601,0	678,2	904,9	921,1	583,0
Dividend Declared (R\$/000 shares)	17,7	5,4	12,2	9,5	1,32*	0,88*
Pay Out (%)	60,5	29,8	40,2	34,7	28,7	30,2
Dividend Yield (%)	10,8	3,4	7,8	3,2	3,2	2,2
Outstanding shares - 227.836.623						
Shares:ADR rate = 2:1						

Note: Financials are in Brazilian Corporate Law.

\*earnings per share

# **Debt amortization profile...**



 The US dollar-denominated debt is long-term and low cost (multilateral agencies). Currently, SABESP's credit rating by S&P is brA+ (domestic) and BB- (international).

